

# Project Transitions:

## Navigating Across Strategy, Delivery, Use, and Decommissioning

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### PROJECT TRANSITIONS AS RESEARCH

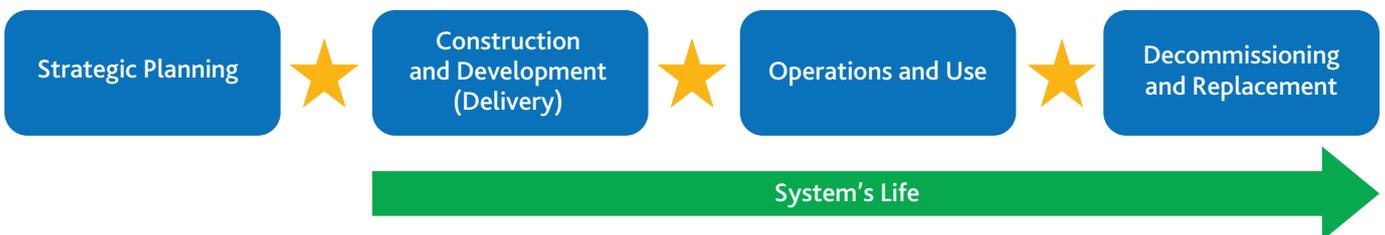
Depending on the sector and type of deliverable (e.g., infrastructure or software), many projects can be understood along the lines of a time-based 'system's life.' This early model suggests that the elements of a system's life can be understood as a relatively consistent sequence of four phases:

1. strategic planning;
2. construction and development (delivery);
3. operations and use; and
4. decommissioning and replacement.

While a great deal of research focuses on the specificities of various project phases, there are a number of technical, organizational, economic, and managerial challenges relating to the transitions across the phases. Surprisingly, transition-related project phenomena remain remarkably under-investigated.

As illustrated in the time-based perspective of the conceptual figure below, we often see three main project transition points in practice (represented as stars). Addressing transitional issues in projects is important not only for creating projects that deliver value to their respective organizations, users, and operators but also to maintain a more effective delivery while moving from one phase to the next. Transitional issue examples include, but are far from limited to, challenges such as the handover of data and know-how, change in the workforce, and scope management.

We solicit theoretical and empirical contributions on any project-related topic concerning transitions. One may choose to focus on transitions across the temporal phases of the system's life as the main conceptual framework. However, we strongly encourage contributions addressing project transitions under new or different conceptual lenses.



### SUBMISSIONS

Full papers must be submitted by 31 January 2019 via the journal submission site (<https://mc.manuscriptcentral.com/pmj>). General submission guidelines are found at <https://us.sagepub.com/en-us/nam/project-management-journal/journal203528#submission-guidelines>. Papers accepted for publication but not included in the special issue will be published in a regular issue of the journal. If you have any additional questions, please consult any of the special issue editors.

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