Annex B: Action Plan

This action plan is not complete and it will continue to be updated and supplemented as the strategy is taken forward. Its purpose is to set out those specific actions which will take us closer to achieving our vision. It is therefore currently a tactical, rather than strategic document.

Strategic Priorities

	Action	Target Date	Owner
Smart construction and digital design	*Industry and Government will fully commit to building the UK's comparative advantage in smart construction and digital design through the Digital Built Britain agenda*		
	Fully commit to the existing BIM programme to create a critical mass	Autumn 2013	The Government Construction Board, the BIM Task Group and the construction umbrella bodies/ SFFC
	Provide support for businesses to exploit the vast export potential of the digital and BIM capabilities the UK is pioneering	Ongoing	BIM Task Group Technology Strategy Board
	Maintain our leadership position by continuing to develop relevant protocols and standards on an international basis	Ongoing	BIM Task Group

	Action	Target Date	Owner
Low Carbon and sustainable construction	*Industry and Government will develop market and technology based plans to secure the jobs and growth opportunities from driving carbon out of the built environment, led by the Green Construction Board* *Industry and Government strongly support the continuation of the Green Construction Board*		
	Develop a series of market based plans which set out the programme for investment in energy low carbon construction	First plan complete by Autumn 2013	Green Construction Board
	Develop a series technology based plans which set out the programme for investment in energy low carbon construction	First Plan complete by Winter 2013	Green Construction Board
	Commit to a resource efficiency voluntary agreement	Spring 2014	Construction businesses with support from WRAP
	Consider the scope to develop a climate change adaptation plan	Autumn 2013	Green Construction Board
Global trade	*Industry and Government will work together to identify global trade opportunities for UK professional services, contracting and product manufacturing and promote UK construction through the GREAT brand*		
	Explore the appetite for a trade "grouping" of UK based contractors	Autumn 2013	UKTI
	Explore the potential for HMG to create an entity to support overseas trade in construction	Autumn 2013	UKTI
	Propagate UK Export Finance Services (UKEF) to UK majors	Ongoing	UKTI

	Action	Target Date	Owner
	Develop marketing materials through the GREAT campaign to better promote UK comparative advantage around whole life cost, sustainable construction and BIM	Winter 2013/14	UKTI
	Government and industry to undertake a construction manufacturing capacity and capability gap analysis to understand what may enable capacity expansion	Spring 2014	CPA
	Government and industry to identify measures to boost export growth and enhance competitiveness at home and abroad	Spring 2014	CPA/UKTI

Drivers of Change

	Action	Target Date	Owner
The image of the industry	*Industry and Government will work together to improve the image of the industry by inspiring young people and through a co-ordinated approach to health and safety and improving performance in the domestic repair and maintenance market*		
	Develop a co-ordinated approach to engaging young people	Winter 2013	Construction umbrella bodies
	Maintain the UK's global leadership position in health and safety by driving up standards on smaller projects and bringing greater focus to occupational health	Ongoing	Industry
	TrustMark will be re-launched, with new standards and full support from trade bodies, consumer organisations and Government	Summer 2013	Industry and Government

	Action	Target Date	Owner
Capability in the workforce	*The construction industry and Government will work with skills bodies to ensure that the capability issues in construction are addressed in a co-ordinated and strategic manner*		
	Develop action plans to tackle 5 further capability and capacity issues raised by the pipeline	Spring 2014	Industry
	Address how to make apprenticeships less dependent on market fluctuations e.g. through mechanisms for pooling apprenticeships	Summer 2014	Industry and Government
	Establish a common gateway for the construction industry that will set out routes to entry and career pathways	Summer 2014	Industry and Government
	Provide a high level statement for all in the supply chain which sets out the industry's commitment to having young people working on sites. This will sign post the new guidance HSE has prepared.	Winter 2013	NSCC
	Review the existing approach to the identification of development needs and delivery of qualifications and development interventions	December 2014	Government, industry, academia and relevant professional bodies, ITBs and SSCs
	Review/update the CSkills/ HSE funded research of all recognised card schemes within a critical mass of industry or by sector	Winter 2013	Industry
	Identify one card scheme which will be promoted through public procurement	Spring 2014	Government and industry

	Action	Target Date	Owner
	Develop a transition plan to include all occupations at the appropriate level as defined by sectors.	Autumn 2014	Industry
Future Work Opportunities	*The construction industry and Government will work together to develop and refine the pipeline of future work opportunities and make it more usable for all construction businesses*		
	Encourage more non-Government owned pipelines to build a better picture of future demand	Ongoing – first additional one by Winter 2013/14	Construction umbrella bodies
	Consider a process to identify specific areas where regulatory risk is creating concern to the construction industry.	To start in Autumn 2013	Construction umbrella bodies and BIS
	Review how businesses use the construction pipeline	Winter 2013/14	CBI Construction Council
	Identify local champions to develop regionally focused pipelines	Autumn 2013	BIS/BIS local
	Government, CBI (for business) and the industry to create a demand map for the industry, including infrastructure, RMI and new build to 2025	Autumn 2013	CBI and Industry umbrella bodies
Client capability and procurement	*The construction industry and Government will drive procurement efficiency and explore options for further efficiency gains in the procurement process, led by the Government Construction Board and Infrastructure UK Client Group* *Industry and Government are strongly committed to delivering the Government Construction Strategy and the HM Treasury Infrastructure Cost Plan*		
	Key IUK Work programme items for the next 18 months/ 2 years	Ongoing	IUK

	Action	Target Date	Owner
	Key Cabinet Office work programme items	Ongoing	CO-ERG
	Build on the "Effectiveness of Frameworks Review" by conducting further analysis to identify the cost of accessing frameworks	Winter 2013/14	National Federation of Builders
	Review cross-Federation activity targeted at assisting SMEs to access public sector opportunities	Winter 2013/14	Federation of Master Builders
	Establish a construction procurement group in the Local Government Association and develop a Local Government construction procurement strategy	Spring 2014	Local Government Association
	Develop a business case for how to remove bureaucracy from the construction procurement process by adopting standard PQQs and applying them through the supply chain	Spring 2014	Construction industry umbrella bodies Government
A strong and resilient supply chain	*Industry and Government will work together to create the conditions for construction supply chains to thrive*		
	Review the supply chain analyses provided by BIS and identify top 5 priority issues	Winter 2013/14	Construction umbrella bodies
	Develop a construction supply chain payment charter		Institute of Credit Management
	Promote the range of access to finance products available to construction SMEs	Winter 2013/14	Construction umbrella bodies/ SFFC and BIS

	Action	Target Date	Owner
Research and innovation	*Industry and Government will work with academic and research communities to bring forward more research, development and demonstration to the wider industry and work to remove barriers to innovation*		
	Explore options for improving awareness of the innovation and research agenda in the wider construction industry	Spring 2014	Knowledge Transfer Network, National Platform and funding bodies
	Develop funding and collaboration opportunities to support UK businesses innovating in those areas identified as strategic priorities	Summer 2014	Technology Strategy Board Research Councils Knowledge Transfer Network
	Trial the use of "innovation exchange discussions" between clients and their supply chains at the early stage of project development (as pioneered by British Water), and "innovation challenges" that determine likely innovation requirements in a sub-sector	Spring 2014	Construction Alliance
	Explore options for improving post-project evaluation standards	Summer 2014	Industry
	Joint development by the industry and researchers of a long-term vision to inspire research for future exploitation	Summer 2014	National Platform Research Councils